





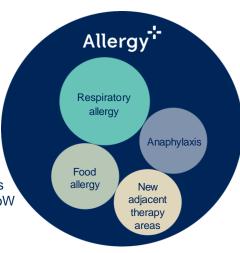
ALK acquires exclusive rights to *neffy*®

First and only FDA- and EMA-approved adrenaline nasal spray for severe allergic reactions (anaphylaxis)



neffy® deal supportive of ALK's growth ambitions

- ALK gains rights to commercial-stage asset for USD 145 million upfront
- Including attractive option in urticaria, currently in Phase II development by ARS Pharma
- Growth accreditive short-term, earnings accreditive mid-term
- Estimated peak sales of up to DKK 3 billion in anaphylaxis alone; Opens up new opportunities in key markets and RoW
- Strong alignment with core AIT strategy and highly supportive of allergy leadership ambitions



Respiratory Allergy

ALK core business with sustained growth potential

Food Allergy

Therapy area with high unmet need, close to core and with future potential

Anaphylaxis



Under-treated, high potential therapy area with the right innovation

New adjacent therapy areas



Indications with high unmet needs and strong capability fit to ALK



License includes 2nd and 3rd largest markets globally

Scope: All global markets, except for USA, China, Japan, Australia/NZ

- ALK will initially focus on markets where neffy[®] can be added to existing infrastructure and sales channels
 - Europe: 2nd largest AAI market globally measured in units sold; market worth ~DKK 1.2 billion
 - Canada, 3rd largest AAI market globally measured in units sold, market worth ~DKK 400 million
- Product profile also enables ALK to address white space markets in RoW
 - Especially in selected Asian and Middle-East markets with high growth potential







neffy® solution

Addresses limitations in current practice

Challenges in today's practice with adrenaline autoinjectors (AAIs)



Treatment not used in moment of crisis: 50% carry 1 AAI¹ (<20% carry 2)



~25-60% do not administer when 6needed1,3,5,6



~40-60% of patients delay administration²



23-35% fail to dose AAIs correctly4

...to which *neffy*[®] is able to offer a solution



Rapid, reliable delivery of adrenaline



Designed to be small, easy to carry and use



Insert and press administration



Well-tolerated in clinical trials; longer shelf-life, superior temperature stability







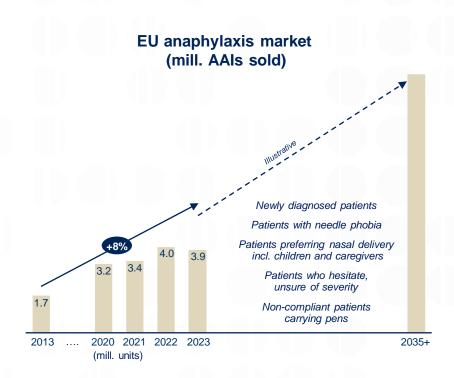


Needle-free innovations expected to expand market

Example from Europe

>20m people at risk of anaphylaxis in the EU, yet only ~2m carry recommended rescue medication

- Market expected to expand with needle-free products linked to availability, need-related safety concerns, fear and hesitation (as demonstrated by other emergency medicines)
- KOL insights and research suggests high willingness among patients and prescribers to adopt neffy[®]
- Needle-free treatments are expected drive market growth, but leave room for co-existence with AAIs
- Changing long-standing clinical practices may take time





Commitment to bring innovations to patients

Only company with a complete portfolio of multiple administration forms serving all needs in the markets

Jext®

- 1st generation autoinjector with well-established market position
- Available in EU markets since 2011 + selected RoW markets



Genesis

- Next generation, best-in-class autoinjector under development
- First launches expected by 2028
- Ongoing investments in development



neffy®

- First-in-class needle-free anaphylaxis treatment
- First launches in EU in 2025
- ARS supplies finished goods

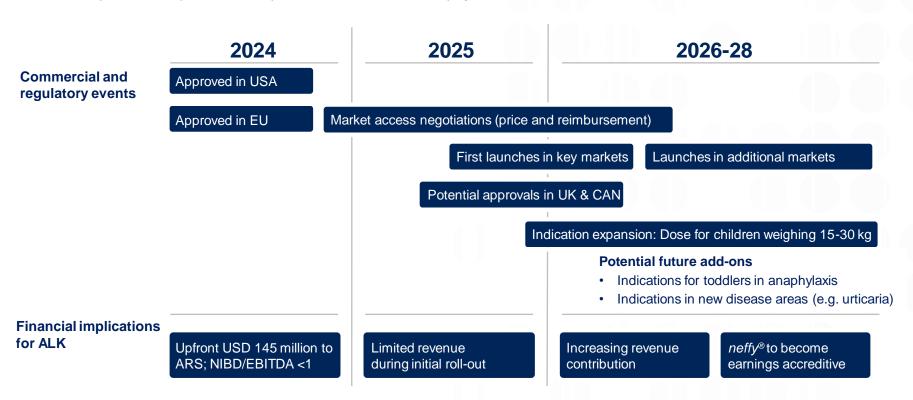






Expected timelines and financial implications

Estimated peak sales potential of up to DKK 3 billion for anaphylaxis indication, excl. indications in new disease areas



Financial ambitions

Remain unchanged

Allergy

≥10%

revenue growth 2023-28 (CAGR)

~25%

EBIT margin from 2025 onwards

≤ 2

NIBD / EBITDA

~5 million

patients in treatment in 2030



