





Agenda and presenters

- Q2 highlights
- Performance
 - Market trends
 - Product sales trends
 - Financials
- Strategy
 - Allergy+ framework
 - Update on key priorities
- 2024 outlook
- Q&A session



President & CEO
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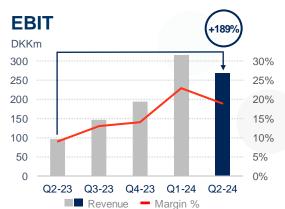
This presentation contains forward-looking statements, including forecasts of future revenue and operating profit, as well as expected business-related events. Such statements are subject to risks and uncertainties, as various factors, some of which are beyond ALK's control, may cause actual results and performance to differ materially from the forecasts made in this presentation. The coronavirus pandemic, and the extent and duration of countermeasures against the virus, represent additional uncertainties that may also affect forward-looking statements.

Q2 highlights

Financial guidance upgraded to reflect current performance and outlook

- · 21% growth in total revenue
- 32% growth in global tablet sales; driven by 35% growth in EU
- EBIT margin of 19% (+10 p.p.) despite one-off restructuring costs
- Implementation of **Allergy** well under way
- H2 growth outlook expected roughly on par with H1









Strong momentum in EU sales

Double-digit growth in all product lines; sales exceeded original forecast

- Robust inflow of new AIT patients in past year
- Improved pricing, incl. rebate adjustments
- Accelerated market transition in Germany; re-bound in France
- Efforts to activate patients, prescribers, payers, and KOLs

EU revenue and growth rates



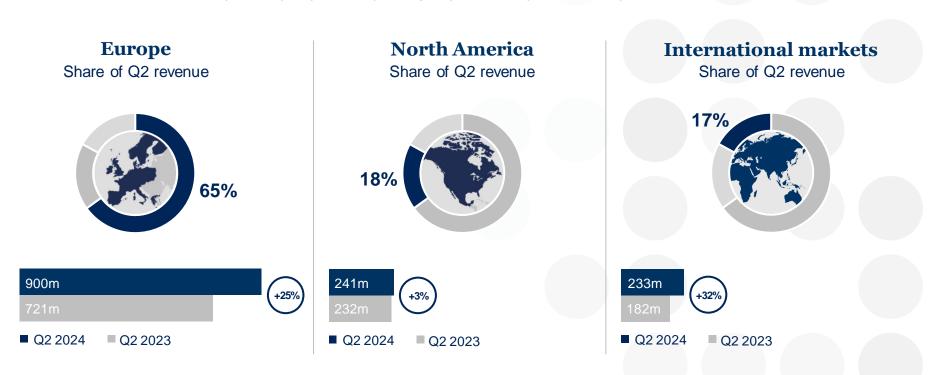






EU and Int'l markets key contributors to growth

Performance in Int'l markets positively impacted by timing of product shipments to Japan and China

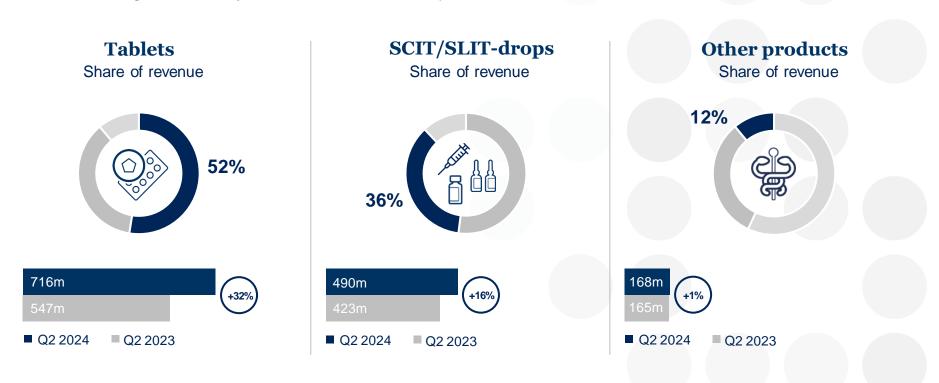






Jext® sales is rebounding from supply limitations

US sales of diagnostics, mainly PRE-PEN®, fell short of expectations







Topline growth drives margin improvements

DKK 38 million one-off costs included in EBIT result in H1 2024

DKK million	H1 2024	H1 2023	Change
Revenue	2,725	2,369	+15%
Gross profit	1,756	1,506	
Gross margin	64.4%	63.6%	
Capacity costs	1,179	1,181	0%
Capacity cost to revenue ratio	43%	50%	
EBIT	580	325	+84%
EBIT-margin	21.3%	13.7%	
Free cash flow	272	-48	



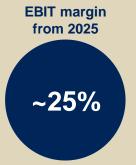




Allergy

Growth aspirations towards 2028







NIBD /

Focus We will grow by focusing on new patient groups and high-impact markets



Innovate

Life-changing allergy solutions for millions of people

Optimise We will optimise to create the right foundation for scaling

Aspire to help 5 million people living with allergy in 2030

Cultivate

We will
cultivate our
unique
capabilities to
stay ahead
and to grow
sustainably

^{*) 2023-2028} in local currencies and excluding sizeable effects from M&As or potential divestments

^{**)} Margins may vary subject to market conditions and timing of strategic initiatives





Recent strategy highlights



Tablet portfolio

- Regulatory processes to secure approvals of tablets for children usage
 - Approvals of HDM tablet anticipated late 2024/25 in EU and 2025 in North America
 - Approvals of tree tablet anticipated in 2025 in EU and Canada
- Re-allocation of resources to high-impact markets in EU
- Adaption of Chinese activities to new timeline for ACARIZAX®



New product lines

- Development projects in **peanut allergy** and **anaphylaxis** progress as planned
- Screening of other administration forms to establish portfolio of solutions in anaphylaxis



Optimization

- Q2 reorganization of operations
- Investments in infrastructure to enable scale and reduce complexity
- Optimisation and prioritisation initiatives to free up DKK ~250m in 2025; savings will in part be reinvested and in part support 25-in-25 ambitions





Full-year outlook

Upgraded on 22 August 2024 to reflect current performance and outlook for the remainder of the year

Revenue

14-16%

Growth in local currencies

EBIT

19-21%

Margin

Key assumptions

- Robust, double-digit growth in EU; mid to high singledigit growth in North America and Int'l markets
- · Growth in EU tablet sales to significantly rebound
- High single-digit growth in global SCIT/SLIT sales
- Mid to high single-digit growth in sales of other products
- · Gross margin to increase by around 1p.p.
- Capacity cost to revenue ratio to further improve
- R&D expenses to decline to ~10% of revenue
- Single-digit increases in Sales & Marketing and Administrative costs
- · One-off costs of DKK 60m to optimizations











Upcoming news and events

- 26 August Q2 roadshow, Copenhagen
- **17 September** HCA investor seminar (Copenhagen)
- **25 September** SEB Autumn seminar (Copenhagen)
- 14 November Nine-month interim report (Q3) 2024

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